



# Strategic Plan

2023–2026

## Vision

The HIV epidemic is ended and Cuyahoga County is a place of health and opportunity for people living with or at greatest risk of HIV/AIDS.

## Mission

To strengthen the community's response to HIV/AIDS as a public/private partnership providing coordination, leadership, advocacy, and funding in Cuyahoga County.

## Core Values

- We believe in community involvement and leadership
- We are committed to racial equity
- We center people living with HIV/AIDS

## Desired Future State (in three years)

As a trusted leader and respected partner, by 2026, AIDS Funding Collaborative (AFC) will have leveraged federal, state and local assets (i.e., funding and people) to help reduce the incidence and prevalence of HIV/AIDS in high-risk communities. Through collaboration, AFC will have supported the diverse ecosystem of organizations, community members, funders, and partners, and advocated to minimize political and other barriers to ending HIV/AIDS.

Through trust-based grantmaking and advocacy, AFC will have supported effective programs and initiatives that eliminate the disparities of HIV/AIDS incidence and prevalence. Ultimately, this work will lead to an increase in timely, equitable access to quality, supportive prevention and care—improving quality of life for people living with and at greatest risk of living with HIV/AIDS.

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## Focus

(AFC's Role)

## Goal

(To What End?)

## Strategic Priorities

(How?)

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### Convening & Coordinating

To strengthen the diverse ecosystem of organizations, community members, funders, partners and advocates.

- Increase awareness among organizations of the role of the AFC in ending HIV transmission.
- Increase a sense of urgency for ending HIV transmission (among funders).
- Foster community leadership.
- Increase new funding, and new grantees' access and connections to decision-makers and resources.



### Grantmaking

Increase access to prevention and linkage to care in high-risk neighborhoods and networks to prevent the spread of HIV.

- Prioritize funding for effective prevention and linkage to care and networked strategies.



### Advocacy

Minimize political and other barriers to ending the HIV/AIDS epidemic.

- Align all advocacy efforts to achieve AFC's mission and realize its vision.



### Sustainable Operations

Ensure the business and administration of AFC is replicable and sufficiently supported.

- Clearly communicate AFC's business and operations model.



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